# REHABILITATION HOSPITALS

## 2018 Hospital Profile

Rehabilitation Hospitals provide intensive, post-acute rehabilitation services, such as physical, occupational, and speech therapy services. For Medicare payment purposes, hospitals are classified as Rehabilitation Hospitals if they provide more than 60% of their inpatient services to patients with one or more of 13 diagnoses listed in the federal regulations. The nine Rehabilitation Hospitals were responsible for 77% of chronic and rehabilitation cases in FY18, while other non-acute hospitals accounted for 16% and acute hospitals accounted for 7% of rehabilitation discharges. Six of the nine Rehabilitation Hospitals were profitable in FY18. Inpatient days decreased 0.5% between FY14 and FY18 at Rehabilitation Hospitals.

#### **Hospitals in Cohort:**

Braintree Rehabilitation Hospital
Healthsouth Fairlawn Rehabilitation Hospital
HealthSouth Rehabilitation Hospital of Western Massachusetts
New Bedford Rehabilitation Hospital
New England Rehabilitation Hospital

Spaulding Rehabilitation Hospital Boston
Spaulding Rehabilitation Hospital Cape Cod
Whittier Rehab Hospital Bradford

Whittier Rehab Hospital Westborough

# Total Beds:

990 (24.7% of total non-acute hospitals)

#### Median % Occupancy:

67.9%, < total non-acute hospitals (77.2%)

#### **Total Inpatient Days:**

233,880 (22.6% of total non-acute hospitals)

#### **Total Inpatient Discharges:**

14,702 (23.4% of total non-acute hospitals)

#### **Average Public Payer Mix:**

78.0%, > total non-acute hospitals (77.2%)

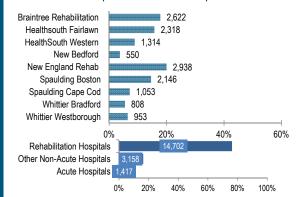
#### **Total Gross Patient Service Revenue:**

\$939 million (33.6% of total non-acute hospitals)

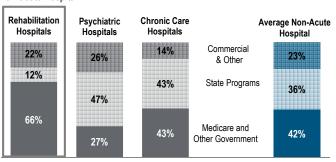
#### **Inpatient:Outpatient Gross Patient Service Revenue:**

82%:18% (total non-acute hospitals = 87%:13%)

What proportion of total non-acute hospitals chronic/rehab discharges was attributed to each of the cohort's hospitals in FY18? Overall, what proportions of total chronic/rehab discharges were attributed to acute hospitals and non-acute hospitals?

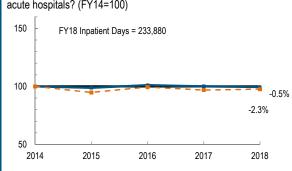


What was this cohort's average payer mix (gross revenues) in FY18, and how does this compare to that of other non-acute hospital cohorts and the average non-acute hospital?

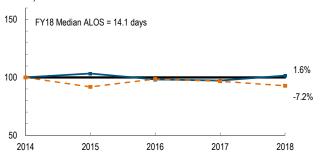


Percentage calculations may not sum to 100% due to rounding

How has the volume of this cohort's inpatient days changed compared to FY14, and how does this compare to that of other non-acute hospitals? (FY14=100)



How has the cohort's median average length of stay (ALOS) changed compared to FY14, and how does this compare to that of other non-acute hospitals? (FY14=100)



For descriptions of the metrics, please see Technical Appendix.

# **REHABILITATION HOSPITALS**

## **2018 Hospital Profile**

| Volume of Inpatient Days |   |  |   |  |   |
|--------------------------|---|--|---|--|---|
|                          | FY14  | FY15   | FY16  | FY17   | FY18  |
| Braintree Rehabilitation | 30,803  | 28,600   | 29,804  | 33,351   | 34,444  |
| Healthsouth Fairlawn     | 32,121  | 31,226   | 31,470  | 28,820   | 27,718  |
| HealthSouth Western      | 17,062  | 17,226   | 17,229  | 17,274   | 17,287  |
| New Bedford              | 26,807  | 25,593   | 26,182  | 22,168   | 21,586  |
| New England Rehab        | 30,526  | 31,144   | 37,434  | 38,807   | 39,055  |
| Spaulding Boston         | 45,583  | 46,005   | 46,058  | 44,756   | 44,863  |
| Spaulding Cape Cod       | 15,851  | 15,667   | 15,576  | 14,631   | 14,876  |
| Whittier Bradford        | 18,552  | 18,069   | 16,867  | 17,666   | 17,063  |
| Whittier Westborough     | 17,767  | 18,696   | 17,090  | 17,682   | 16,988  |
|                          | Braintree Rehabilitation Healthsouth Fairlawn HealthSouth Western New Bedford New England Rehab Spaulding Boston Spaulding Cape Cod Whittier Bradford | FY14           Braintree Rehabilitation         30,803           Healthsouth Fairlawn         32,121           HealthSouth Western         17,062           New Bedford         26,807           New England Rehab         30,526           Spaulding Boston         45,583           Spaulding Cape Cod         15,851           Whittier Bradford         18,552 | FY14         FY15           Braintree Rehabilitation         30,803         28,600           Healthsouth Fairlawn         32,121         31,226           HealthSouth Western         17,062         17,226           New Bedford         26,807         25,593           New England Rehab         30,526         31,144           Spaulding Boston         45,583         46,005           Spaulding Cape Cod         15,851         15,667           Whittier Bradford         18,552         18,069 | FY14         FY15         FY16           Braintree Rehabilitation         30,803         28,600         29,804           Healthsouth Fairlawn         32,121         31,226         31,470           HealthSouth Western         17,062         17,226         17,229           New Bedford         26,807         25,593         26,182           New England Rehab         30,526         31,144         37,434           Spaulding Boston         45,583         46,005         46,058           Spaulding Cape Cod         15,851         15,667         15,576           Whittier Bradford         18,552         18,069         16,867 | FY14         FY15         FY16         FY17           Braintree Rehabilitation         30,803         28,600         29,804         33,351           Healthsouth Fairlawn         32,121         31,226         31,470         28,820           HealthSouth Western         17,062         17,226         17,229         17,274           New Bedford         26,807         25,593         26,182         22,168           New England Rehab         30,526         31,144         37,434         38,807           Spaulding Boston         45,583         46,005         46,058         44,756           Spaulding Cape Cod         15,851         15,667         15,576         14,631           Whittier Bradford         18,552         18,069         16,867         17,666 |

|                    | Average Length of Stay (Days) |      |      |      |      |      |
|--------------------|-------------------------------|------|------|------|------|------|
|                    |                               | FY14 | FY15 | FY16 | FY17 | FY18 |
|                    | Braintree Rehabilitation      | 12.5 | 10.3 | 12.8 | 13.2 | 13.1 |
|                    | Healthsouth Fairlawn          | 13.0 | 12.7 | 12.5 | 13.4 | 12.0 |
| sp                 | HealthSouth Western           | 13.9 | 14.4 | 13.7 | 13.5 | 13.2 |
| Leu                | New Bedford                   | 42.7 | 42.7 | 44.1 | 44.6 | 39.3 |
| <u>6</u>           | New England Rehab             | 12.1 | 12.3 | 13.6 | 13.4 | 13.3 |
| Utilization Trends | Spaulding Boston              | 20.3 | 19.5 | 20.1 | 20.4 | 20.9 |
| 5                  | Spaulding Cape Cod            | 13.8 | 13.9 | 13.1 | 13.1 | 14.1 |
|                    | Whittier Bradford             | 24.9 | 25.0 | 20.0 | 22.0 | 21.1 |
|                    | Whittier Westborough          | 21.9 | 22.4 | 20.5 | 19.1 | 17.8 |

|   | Volume of Outpatient Visits |         |         |         |         |         |  |
|---|-----------------------------|---------|---------|---------|---------|---------|--|
|   |                             | FY14    | FY15    | FY16    | FY17    | FY18    |  |
|   | Braintree Rehabilitation    | 91,137  | 84,661  | 69,374  | 58,668  | 47,217  |  |
|   | Healthsouth Fairlawn        | 12,599  | 9,180   | 9,425   | 8,573   | 8,398   |  |
| 3 | HealthSouth Western         | 13,227  | 11,678  | 12,173  | 10,564  | 9,333   |  |
| 5 | New Bedford                 | 3,834   | 2,925   | 2,483   | 2,399   | 1,677   |  |
| 5 | New England Rehab           | 36,301  | 31,864  | 25,743  | 27,594  | 23,739  |  |
| 7 | Spaulding Boston            | 179,678 | 268,500 | 296,754 | 312,846 | 349,259 |  |
| 5 | Spaulding Cape Cod          | 104,630 | 111,381 | 112,457 | 112,597 | 118,759 |  |
|   | Whittier Bradford           | 40,235  | 39,678  | 38,786  | 44,088  | 43,713  |  |
|   | Whittier Westborough        | 12,186  | 11,625  | 15,792  | 15,781  | 16,180  |  |
|   |                             |         |         |         |         |         |  |

|                        | Net Inpatient Revenue    | per Patier | nt Day  |         |         |         |
|------------------------|--------------------------|------------|---------|---------|---------|---------|
|                        |                          | FY14       | FY15    | FY16    | FY17    | FY18    |
|                        | Braintree Rehabilitation | \$1,501    | \$1,462 | \$1,554 | \$1,617 | \$1,675 |
| un.                    | Healthsouth Fairlawn     | \$1,370    | \$1,363 | \$1,460 | \$1,456 | \$1,593 |
| end                    | HealthSouth Western      | \$1,315    | \$1,316 | \$1,404 | \$1,479 | \$1,497 |
| Patient Kevenue Irends | New Bedford              | \$1,111    | \$1,103 | \$1,098 | \$1,129 | \$1,184 |
| even                   | New England Rehab        | \$1,466    | \$1,418 | \$1,587 | \$1,527 | \$1,585 |
| ž                      | Spaulding Boston         | \$1,615    | \$1,701 | \$1,671 | \$1,710 | \$1,849 |
| atiei                  | Spaulding Cape Cod       | \$1,563    | \$1,667 | \$1,753 | \$1,810 | \$1,717 |
|                        | Whittier Bradford        | \$1,272    | \$1,292 | \$1,295 | \$1,281 | \$1,401 |
|                        | Whittier Westborough     | \$1,234    | \$1,246 | \$1,311 | \$1,271 | \$1,391 |

|                        | Total Net Outpatient Revenue (in millions) |        |        |        |        |        |  |
|------------------------|--|--------|--------|--------|--------|--------|--|
|                        |  | FY14   | FY15   | FY16   | FY17   | FY18   |  |
|                        | Braintree Rehabilitation                   | \$9.6  | \$8.8  | \$8.3  | \$5.7  | \$5.0  |  |
| s                      | Healthsouth Fairlawn                       | \$0.9  | \$0.3  | \$0.7  | \$0.7  | \$0.7  |  |
| end                    | HealthSouth Western                        | \$0.9  | \$0.9  | \$0.9  | \$0.8  | \$0.7  |  |
| ii e                   | New Bedford                                | \$0.8  | \$0.5  | \$0.4  | \$0.3  | \$0.2  |  |
| Patient Revenue Trends | New England Rehab                          | \$3.1  | \$5.0  | \$2.2  | \$2.6  | \$2.2  |  |
|                        | Spaulding Boston                           | \$27.1 | \$30.1 | \$41.8 | \$42.9 | \$47.6 |  |
| atie                   | Spaulding Cape Cod                         | \$13.0 | \$14.7 | \$14.7 | \$15.5 | \$14.8 |  |
| _                      | Whittier Bradford                          | \$5.3  | \$5.3  | \$6.0  | \$5.0  | \$5.3  |  |
|                        | Whittier Westborough                       | \$1.0  | \$1.4  | \$1.7  | \$1.5  | \$1.3  |  |
|                        |  |        |        |        |        |        |  |

|     | Total Revenue, Cost, and Profit (Loss) in FY2018 |                      |                  |         |                  |                 |  |
|-----|--|----------------------|------------------|---------|------------------|-----------------|--|
|     |  | Operating<br>Revenue | Total<br>Revenue | Costs   | Income<br>(Loss) | Total<br>Margin |  |
|     | Braintree Rehabilitation                         | \$63.0               | \$63.0           | \$48.0  | \$15.0           | 23.9%           |  |
|     | Healthsouth Fairlawn                             | \$45.1               | \$45.1           | \$34.0  | \$11.1           | 24.6%           |  |
|     | HealthSouth Western                              | \$26.7               | \$26.7           | \$22.3  | \$4.3            | 16.3%           |  |
| 5   | New Bedford                                      | \$26.5               | \$26.5           | \$27.6  | -\$1.0           | -3.9%           |  |
| 5   | New England Rehab                                | \$64.2               | \$64.2           | \$51.3  | \$13.0           | 20.2%           |  |
| 200 | Spaulding Boston                                 | \$145.7              | \$145.6          | \$166.2 | -\$20.6          | -14.2%          |  |
| 5   | Spaulding Cape Cod                               | \$41.0               | \$41.0           | \$44.9  | -\$3.9           | -9.5%           |  |
|     | Whittier Bradford                                | \$30.6               | \$30.6           | \$28.8  | \$1.8            | 5.8%            |  |
|     | Whittier Westborough                             | \$26.2               | \$26.2           | \$24.3  | \$2.0            | 7.5%            |  |